

governance/planning as fractal

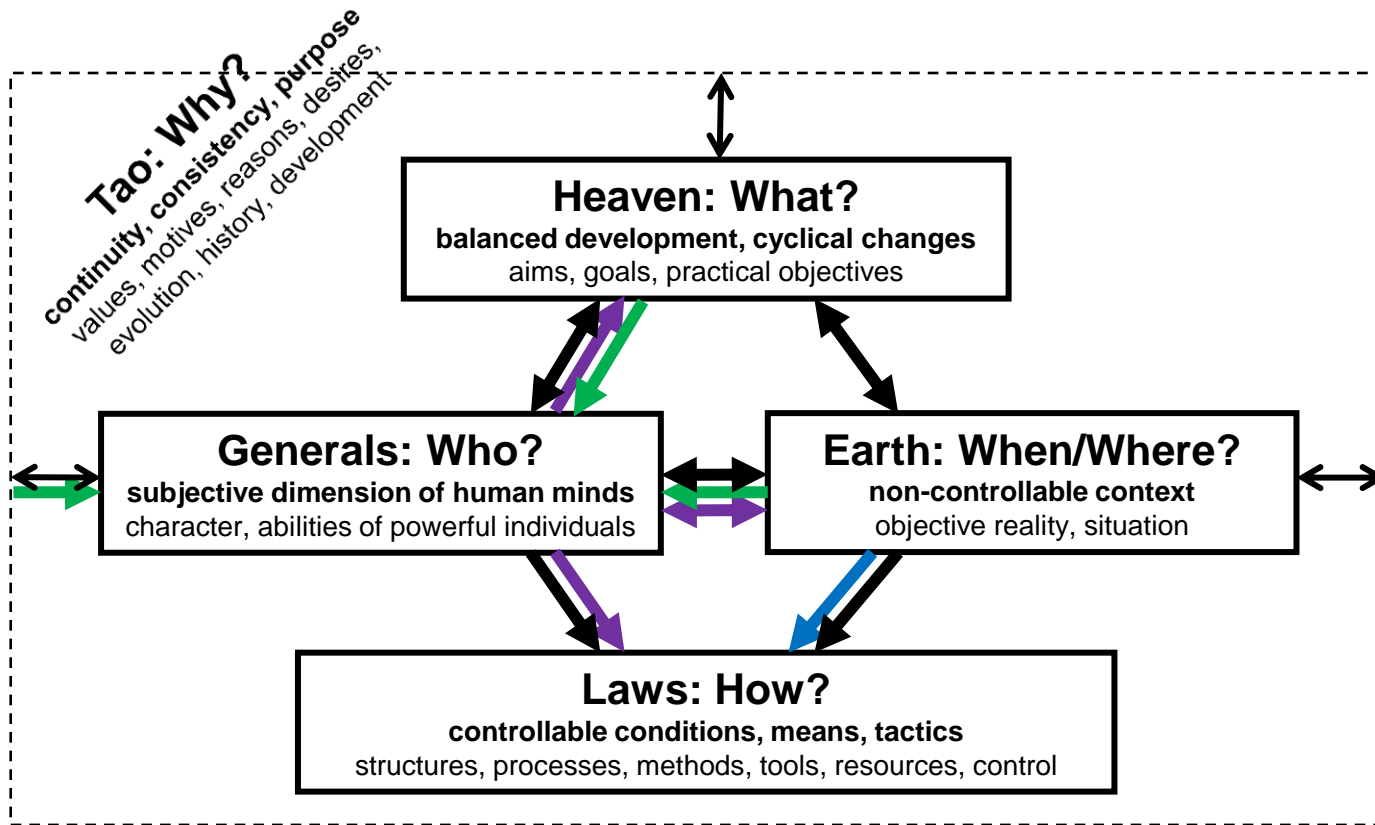
Lucia Dobrucká

Five principles for victory

Heaven, Generals, Earth, Laws, Tao

Strategic configuration of power

... ability to **select men** and **employ strategic power**.



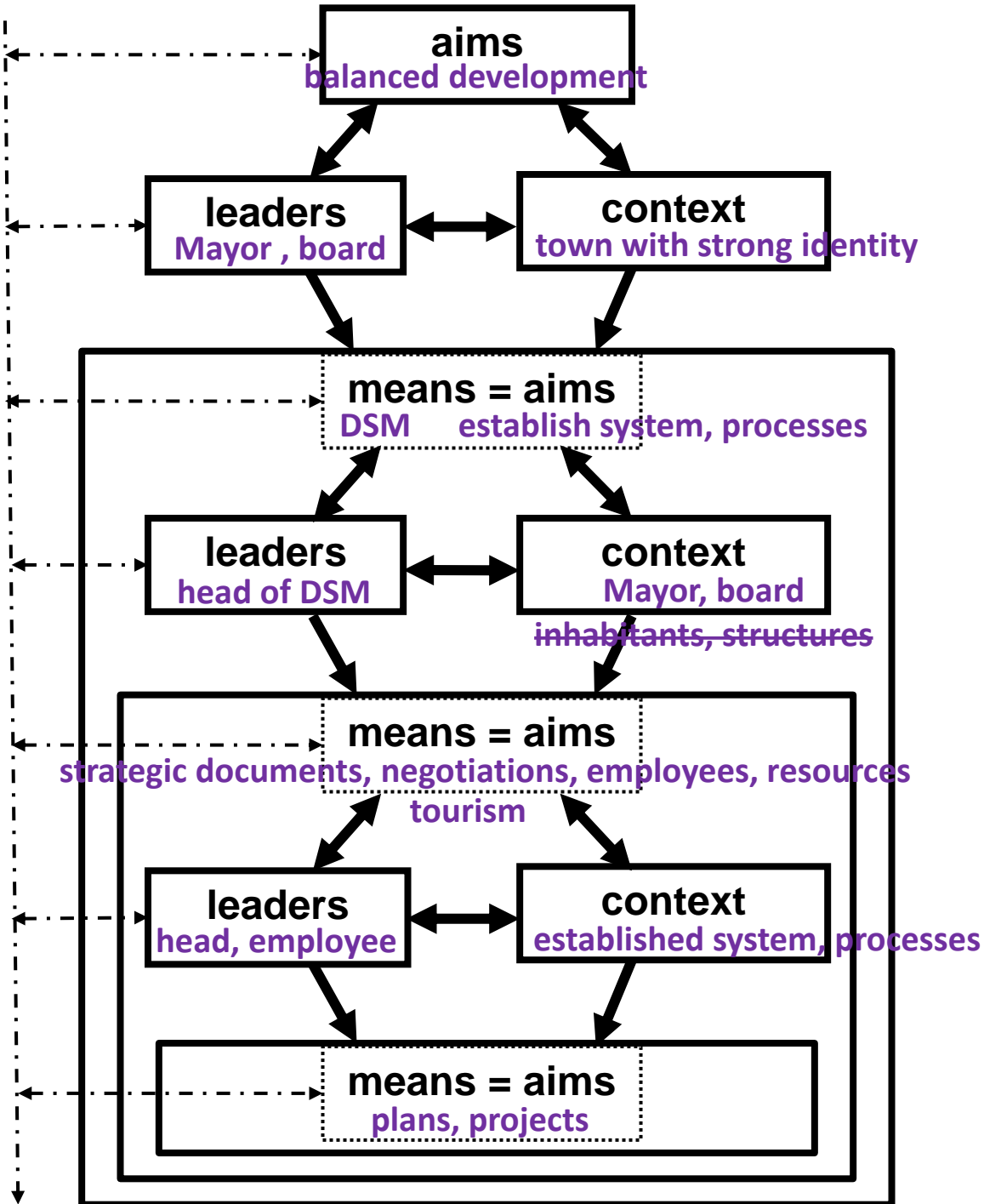
Sun Tzu

Art of War



Why?

continuity, consistency, purpose, values, motives, reasons, desires, evolution



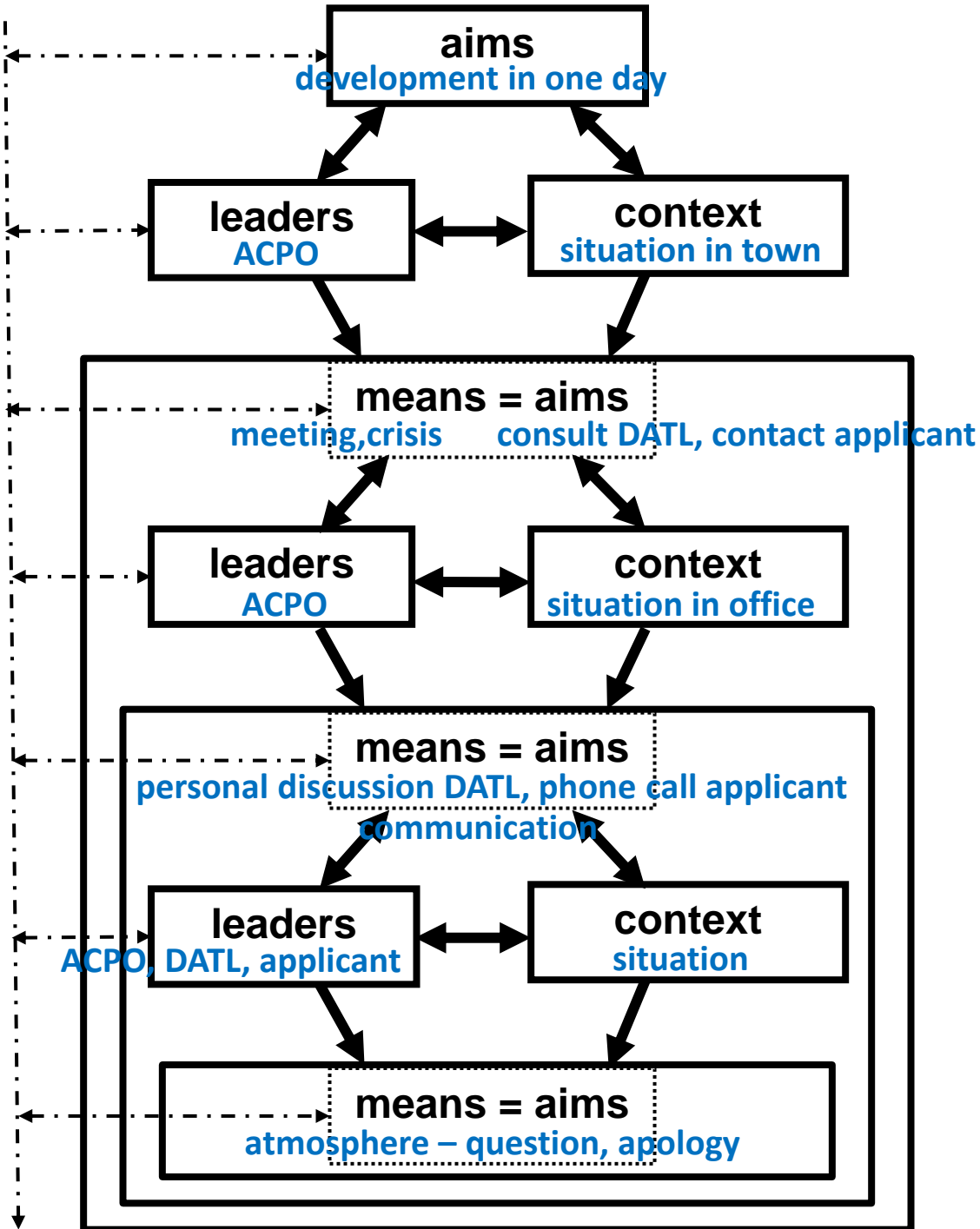
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fractal42



Why?

continuity, consistency, purpose, values, motives, reasons, desires, evolution



planner's day

Petsy Healy, 1992



Tao: Why?
continuity, consistency, purpose
 values, motives, reasons, desires

triangle of power

Generals: Who?
'character' of leaders
 powerful groups, individuals

Earth: When/Where?
non-controllable context
 objective reality, situation

Heaven: What?
aims, goals
 practical objectives

Laws: How?
controllable conditions, means
 tactics, use of knowledge

Tao: Why?
continuity, consistency, purpose
 values, motives, reasons, desires,
 evolution, history, development

Heaven: What?
 balanced development, cyclical changes
 aims, goals, practical objectives

Generals: Who?
 subjective dimension of human minds
 character, abilities of powerful individuals

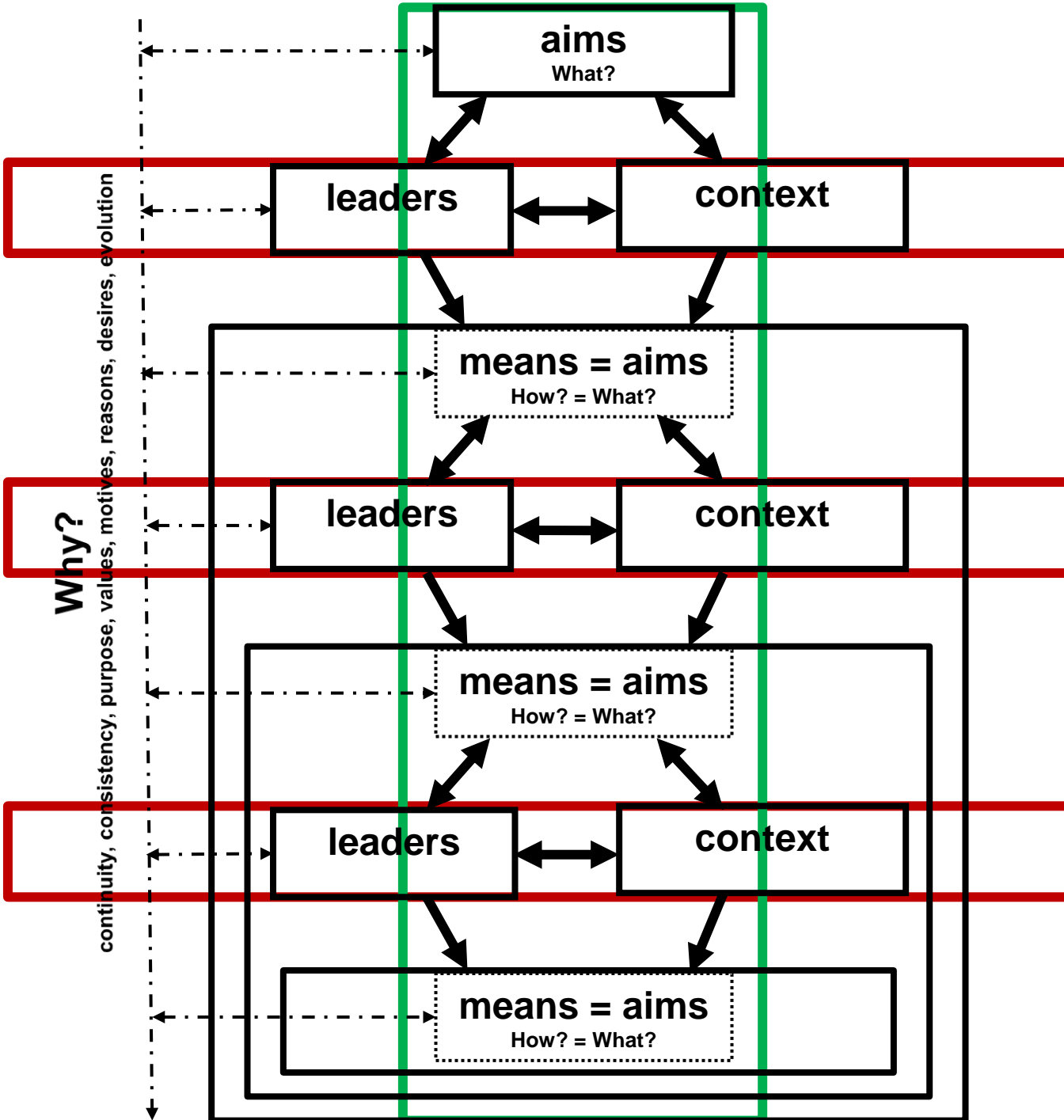
Earth: When/Where?
 non-controllable context
 objective reality, situation

Laws: How?
 controllable conditions, means, tactics
 structures, processes, methods, tools, resources, control

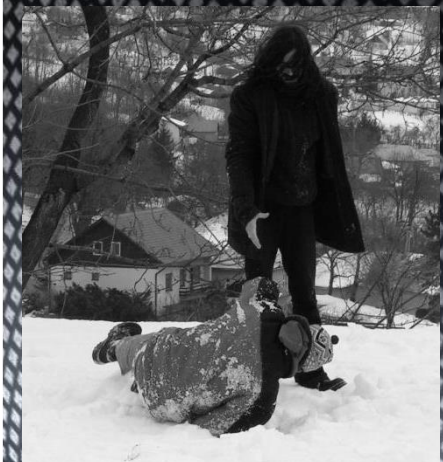
realpolitik

Bent Flyvbjerg, 1998





planning
vs.
power



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'Thus one who excels at warfare seeks (victory) through the strategic configuration of power, not from reliance on men. Thus he is able to select men and employ strategic power.'

'The general is the supporting pillar of state. If his talents are all-encompassing, the state will invariably be strong. If the supporting pillar is marked by fissures, the state will invariably grow weak.'

Sun Tzu